

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The plan was developed with full collaboration and input from all City departments. Additionally, the Agency consulted with state and county agencies as well as non-profit groups. Several not for profit service providers were encouraged to participate in the consolidated plan process. These groups are the "front-line" in many aspects of community development in the City.

The annual action is a statement of how the City intends to spend its HUD Entitlement funding in the areas of housing and community development. Based on the goals and objectives of the Consolidated plan, this one year plan provides an assessment of housing, homeless, and community development needs, a strategic plan for addressing needs outlining specific objectives and outcomes for the use of HUD funds for the for program year 43 beginning in June 2017. The Consolidated Plan will identify housing and community development needs in the City of Albany and illustrate how the City will address these issues.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

As an entitlement city, the City of Albany receives funding through the U.S. Department of Housing and Urban Development (HUD) in the form of the Community Development Block Grant (CDBG), the HOME Investment Partnerships (HOME) program, and Emergency Shelter Grant (ESG) Grant, and Housing Opportunities for Persons with AIDS (HOPWA). These funds are combined with several local funding sources and private funds to support housing and community development initiatives. The City of Albany has prepared a Five Year Consolidated Plan covering fiscal years 2015-2019 to guide the development and implementation as well as a tool to leverage federal, private, and state funding to accomplish and maximize results of defined goals and objectives on a yearly basis.

The City prepares an Annual Action Plan yearly based on the goals and strategies as outlined in the Five-Year Consolidated Plan and to carry out HUD's national objectives, to provide decent housing, provide suitable living environment and expand economic opportunities. With this plan, the city has a number of local partners, and the citizens to assist with the implementation of the plan.

This plan identified activities for Housing, neighborhood revitalization, homeless prevention and programs, housing for people with AIDS and public services. These activities are focused in the City's Neighborhood Strategy Area, but emphasize the important the importance of working towards improving the City of Albany.

Objectives and needs have been identified through needs assessments and public input include the following:

Priority Housing Needs

- Target available resources into Albany's neighborhoods to spur private investment
- Increase quality homeownership and rental options
- Rehabilitate existing rental and owner-occupied housing
- Address the blighting influence of vacant properties
- Increase cooperation between public and private sectors
- Increase the number of minority homeowners
- Provide expanded public improvements and facilities
- Fund public services that support housing initiatives identified in this consolidated plan and other neighborhood planning initiatives

Priority Homeless Needs

- Emergency Shelter for:
- Chronically homeless individuals who are not able to comply with admission requirements of the existing emergency shelters;
- Emergency shelter for families; and
- Supportive housing for populations with disabilitiesPermanent supportive housing for chronically homeless persons

Priority Special Needs

- Additional housing and services forpersons with mental illnesspersons with substance abuse problemspersons with HIV/AIDSpersons with developmental disabilities
- Supportive services for elderly persons

Priority Community and Economic Development Needs

- Results driven community based planning initiatives
- High impact neighborhood revitalization
- Comprehensive economic development programming
- Increased services to at risk populations (elderly, youth, etc.)

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Previous activities implemented met the goals established in the year 42 action plan. Overall the activities have been very successful and in many cases have exceeded expectations. Funds are being spent in a timely manner with most funds being spent prior to the end of each program year.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The development of the Consolidated Plan included consultation with a wide array of both public and private sector groups, and review of a large amount of documentation. In November of 2014, ACDA took the lead in developing the city of Albany's Promise Zone application. Throughout this process, stakeholder meetings were held to discuss the City's need for promise zone designation and the priorities for outlining and submitting this application. Partners in the City's Promise Zone application included: SUNY Research Institute; Albany Police Department, the YMCA of the Capital District, Trinity Alliance, The Albany Promise, the Albany Housing Authority, the Albany Community Action Partnership, and The Department of Youth and Workforce Services.

In addition, the following groups were consulted by staff completing the plan:

Over 60 Non-Profit service providers

City of Albany Departments:

- Youth and Workforce Development
- Development and Planning
- Department of Public Safety (Police, Fire, Buildings and Code Enforcement)
- Administrative Services (Equal Employment and Opportunity, Fair Housing)
- Department of General Services
- Department of Parks and Recreation.
- Albany Housing Authority

- Albany PRomise
- Albany Community Action Partnership
- Trinity Insitute/Homer Perkins center
- Affordable Housing Corporation
- Albany County
- U.S. Department of Housing and Urban Development

Joint public hearing was held on March 22nd with ACDA staff and the Common Council's Housing and Community Development Committee to discuss both the Consolidated plan and the year 43 Action plan. In addition, draft copies of the year 43 action plan were made available for review and public comment at ACDA's office.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

there were no public comments received

6. Summary of comments or views not accepted and the reasons for not accepting them

n/a

7. Summary

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role		Name	Department/Agency
CDBG Administrator	ALBANY	Albany Housing and Community Development	
HOPWA Administrator	ALBANY	Albany Housing and Community Development	
HOME Administrator	ALBANY	Albany Housing and Community Development	
ESG Administrator	ALBANY	Albany Housing and Community Development	

Table 1 – Responsible Agencies

Narrative (optional)

As designated by the Mayor and authorized by the Common Council of The City of Albany; the Albany Community Development Agency (ACDA) is the Lead Agency responsible for development of the Consolidated Plan. The Agency has administered the Community Development Block Grant (CDBG) for the past 42 Years. The Agency is a public agency operating under the Department of Development and Planning. The governing board of the Agency consists of the Mayor, City Treasurer, City Clerk, President of the Common Council, the City’s Corporation Counsel and the Agency Director. Staffing of the ACDA is provided by the City of Albany Department of Housing and Community Development

Consolidated Plan Public Contact Information

Faye Andrews, Director

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

By the Mayor's initiative, the consolidated plan and each consecutive annual action plan were developed with the goals and mission of the Albany 2030 plan in mind.

The plan was developed with full collaboration and input from all City departments. Additionally, the Agency consulted with state and county agencies as well as non-profit groups. Several not for profit service providers were encouraged to participate in the consolidated plan process. These groups are the "front-line" in many aspects of community development in the City.

The City also consulted with the following groups in obtaining data to rate priority need for HUD's priority groups:

Albany Department of Youth and Workforce Services (Children)

- City of Albany Building and Codes
- City of Albany Neighborhood Associations
- Trinity Alliance
- Albany Community Action Partnership
- The Albany YMCA
- The Albany Housing Authority
- The Albany Police Department
- The Albany Promise
- SUNY research
- CARES, Inc. for the homeless population.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

As designated by the Mayor and authorized by the Common Council of The City of Albany; the Albany Community Development Agency (ACDA) is the Lead Agency responsible for development of the Consolidated Plan and annual action plan. The Agency has administered the Community Development Block Grant (CDBG) for the past 42 Years. The Agency is a public agency under the Department of Development and Planning. The governing board of the Agency consists of the Mayor, City Comptroller, City Clerk, Commissioner of Administrative Services, President of the Common Council, the City's Corporation Counsel and the Agency Director.

Public Sector

The City's Housing and Community Development Department has evolved into a key housing agency, and it is essential that the City foster and maintain partnerships with other public agencies for the successful delivery of its housing and community development programs. The City will coordinate with the following public agencies when carrying out its Consolidated Plan.

- DEpartment of General Services;
- City of Albany Planning Department
- Department of Youth and Workforce Services
- Departmnt of codes and regulatory compliance
- Albany County Department of Social Services
- Albany County Health Department
- Albany Housing Authority

The City continues to support several not for profit organizations throughout the City that are instrumental in meeting the needs of Albany's residents. These organizations play a key role in delivering services to the public and providing programs essential to the community such as homeless services, youth programs, domestic violence assistance, and special needs services. Not for profit organizations that have played a key role in developing and carrying out the mission of the City's plan include:

- Capitalize Albany Corporation
- Habitat for Humanity
- South End Improvement Corp
- Arbor Hill Development Corp
- Capital District YMCA
- Albany Community Action Partnership
- Trinity Institution/Homer Perkins Center
- Albany Promise
- CARES

With the development and active participation of City staff within the Continuum of Care Board, coordination between public and assisted housing providers and private and governmental health and mental health service agencies has increased.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Albany plays a major role in the Continuum of Care coordinating body; with the Development Agency Director participating as a current CoC board member. The Continuum of Care (CoC) works diligently with the City of Albany, Albany Department of Social Services, and New York State Office of Temporary and Disability Assistance to most effectively utilize CoC, local and State ESG, and private funding to prevent homelessness within the CoC geographic area. Specifically, the CoC works with systems partners including the City Mission, the Veterans Administration, and the Albany Housing Authority to ensure a “no wrong door” entry for households seeking assistance. Utilizing funds from the City and State, the CoC has developed financial assistance programs, legal assistance including eviction prevention and representation, improving client participation within mainstream benefits and case management, and supports over 800 beds of permanent supportive housing with 80 beds designated for chronically homeless persons.

The Continuum of Care coordinates with other federal, state, local, and private entities serving the homeless and the at-risk population in the planning and operation of projects in order to ensure a full continuum of care including HOPWA, TANF, RHY, Head Start and other entities. An example of this coordination includes the Alliance for Positive Health’s (formerly known as the AIDS Council of Northeast New York) administration of HOPWA funds. Through the CoC Systems Operations subcommittee, representatives from the CoC, ESG, private and government funded housing services, including emergency shelter, transitional housing, rapid re-housing, prevention services, and permanent supportive housing programs, work together to ensure that services are coordinated in an appropriate and efficient fashion for clients. The subcommittee meets on a monthly basis and reports to the Board and Membership on a quarterly basis.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The Continuum of Care (CoC) is an active participant and has fully consulted with the City of Albany to determine the allocation of ESG funds and as well as reporting on and evaluating the performance of ESG program sub-recipients. In FY 2012 and FY 2013, the CoC in coordination with the City of Albany ESG sub-recipients, and State ESG sub-recipients worked diligently to determine how to allocate funds per eligible activity, develop performance measures, create outcome measures, and establish funding policies and procedures for the ESG program. The CoC Systems Collaboration Committee is responsible for working directly with the City of Albany to ensure coordination with ESG program providers on ESG funding allocations, reporting and program outcome evaluation, operating a system for the assessment of needs of households seeking housing and services, facilitating dialogue and strategic action among public, private, and non-profit sectors to prevent and end homelessness, and promote Albany in the developing, updating, and implementation of the Consolidated Plans including establishing goals

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	ALBANY COUNTY
	Agency/Group/Organization Type	Other government - County
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Anti-poverty Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
2	Agency/Group/Organization	CARES
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

3	Agency/Group/Organization	ALBANY HOUSING COALITION
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Veterans
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
4	Agency/Group/Organization	ALBANY POLICE DEPARTMENT
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Public Safety
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
5	Agency/Group/Organization	ALBANY YMCA
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
6	Agency/Group/Organization	Albany Community Action Partnership
	Agency/Group/Organization Type	Services - Housing Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Economic Development Employment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

7	Agency/Group/Organization	Capitalize Albany Corporation
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
8	Agency/Group/Organization	CITY OF ALBANY DEPARTMENT OF GENERAL SERVICES
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Infrastructure
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
9	Agency/Group/Organization	CITY OF ALBANY/YOUTH AND FAMILY SERVICES
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Employment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
10	Agency/Group/Organization	CAPITAL DISTRICT HABITAT FOR HUMANITY, INC.
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

11	Agency/Group/Organization	HATAS
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
12	Agency/Group/Organization	TRINITY INSTITUTION- HOMER PERKINS CENTER, INC.
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services-Education Services-Employment Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Employment/Education
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

13	Agency/Group/Organization	SENIOR SERVICES CENTER OF THE ALBANY AREA
	Agency/Group/Organization Type	Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Anti-poverty Strategy Seniors
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

Identify any Agency Types not consulted and provide rationale for not consulting

n/a

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	CARES	The City of Albany is a member of the CoC and works with CARES through its ESG programs to administer its ESG program
Albany 2030	City of Albany Planning and Development	The goals of the consolidated plan were based on community needs and those needs identified in the Albany 2030 Plan
Arbor Hill Neighborhood Plan	City of Albany Planning and Development	The goals of the consolidated plan were developed with the needs and priorities outline in the Arbor Hill neighborhood plan

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

The City's Housing and Community Development Department has evolved into a key housing agency, and it is essential that the City foster and maintain partnerships with other public agencies for the successful delivery of its housing and community development programs. The City will coordinate with the following public agencies when carrying out its Consolidated Plan.

- DEeartment of General Services;
- City of Albany Planning Department
- Department of Youth and Workforce Services
- Departmnt of codes and regulatory compliance
- Albany County Department of Social Services
- Albany County Health Department
- Albany Housing Authority

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The development of the Consolidated Plan included consultation with a wide array of both public and private sector groups, and review of a large amount of documentation. In November of 2014, ACDA took the lead in developing the city of Albany's Promise Zone application. Throughout this process, stakeholder meetings were held to discuss the City's need for promise zone designation and the priorities for outlining and submitting this application. Partners in the City's Promise Zone application included: SUNY Research Institute; Albany Police Department, the YMCA of the Capital District, Trinity Alliance, The Albany Promise, the Albany Housing Authority, the Albany Community Action Partnership, and The Department of Youth and Workforce Services.

In addition, the following groups were consulted by staff completing the plan:

Over 60 Non-Profit service providers

City of Albany Departments:

- Youth and Workforce Development
- Development and Planning
- Department of Public Safety (Police, Fire, Buildings and Code Enforcement)
- Administrative Services (Equal Employment and Opportunity, Fair Housing)
- Department of General Services
- Department of Parks and Recreation.
- Albany Housing Authority
- Albany Promise
- Albany Community Action Partnership
- Trinity Institute/Homer Perkins center
- Affordable Housing Corporation

- Albany County
- U.S. Department of Housing and Urban Development

Joint public hearing was held on March 22nd with ACDA staff and the Common Council's Housing and Community Development Committee to discuss both the the year 43 Action plan. In addition, draft copies of the year 43 action plan were made available for review and public comment at ACDA's office.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	The announcement for the draft consolidated was published in the newspaper for the community to review and comment	no comments were received	n/a	
2	Public Meeting	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	three public hearings, one at ACDA and two in the Common Council chambers to discuss the consolidated plan and action plan and 2017 budget	no comments were recieved	n/a	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	City Hall On the Road	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>4 separate events, called City Hall on the Road, were held throughout the City - all city departments attended and provided information regarding their programs and to listen to concerns/suggestions from residents in each neighborhood.</p>	<p>Most comments received were centered around needing rehab assistance and some were received regarding the need for assistance for individuals who were over the HUD income limits.</p>	n/a	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	3,090,397	160,000	0	3,250,397	9,000,000	We anticipate receiving and average of \$3,000,000 per year for the remaining 3 years

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	665,059	15,000	0	680,059	1,800,000	We anticipate receiving an average of \$600,000 per year for the next 3 years
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	562,763	0	0	562,763	1,350,000	We anticipate receiving an average of \$450,000 per year for the next 3 years

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	272,769	0	0	272,769	840,000	We anticipate receiving an average of \$280,000 per year for the next 3 years

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

1. Created in year 39, the City of Albany HOME Investment Partnership Program to support LIHTC programs in order to assist low income housing for individuals and families in Albany. ACDA will continue to program additional funds through and RFP process in order to award funds to housing development organizations to fund projects that will leverage significant state, local, and federal resources
2. The creation of the Albany County Landbank will create additional opportunities to leverage state funds to assist with the rehabilitation of vacant buildings throughout the city of Albany. ACDA and the Land Bank will enter into an agreement during year 41 to create blight removal opportunities in the City with a combination of NYS Land bank funds and CDBG/HOME funds that will be used to stabilize and rehabilitate vacant homes
3. In February of 2016, ACDA created a new program to address vacant buildings in the City. Using non federal funds as gap funding, ACDA will be able to leverage HOME/CDBG funds to assist with the gut rehab of several vacant and abandoned buildings in Albany's distressed neighborhoods.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

ACDA owns a number of properties in its NSAs that will be used for neighborhood revitalization throughout the course of the 5 year plan. Two such properties that were purchased with NSA funds will be rehabilitated in year 42 and 43 using a combination of city bonded funding and albany Land bank funds and will provide low income housing opportunitites in the Arbor Hill NSA. Six available units will be completed by the end of 2017. In addition, ACDA is working with the Albany Housing Coalition to transfer a property on Clinton Ave and to provide HOME funds to rehab 3 buildings that will provide 9 units of supportive, permanent housing for veterans.

Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Decent Housing	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs	North Albany West Hill SOUTH END Arbor Hill Capital Hill	Homeless Prevention, emergency shelter, rapid reho Affordable Housing Improvement of Existing Structures Public Facilities improve infrastructure Public Services economic development Code enforcement	CDBG: \$325,004 HOPWA: \$489,714 HOME: \$498,877 ESG: \$256,042	Rental units rehabilitated: 20 Household Housing Unit Homeowner Housing Added: 10 Household Housing Unit Homeowner Housing Rehabilitated: 30 Household Housing Unit Direct Financial Assistance to Homebuyers: 10 Households Assisted Housing Code Enforcement/Foreclosed Property Care: 50 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Public Service Assistance	2015	2019	Non-Homeless Special Needs Non-Housing Community Development	North Albany West Hill SOUTH END Arbor Hill Capital Hill	Public Services	CDBG: \$274,000	Public service activities other than Low/Moderate Income Housing Benefit: 5000 Persons Assisted
3	neighborhood revitalization	2015	2019	Non-Housing Community Development	North Albany West Hill SOUTH END Arbor Hill Capital Hill	Improvement of Existing Structures improve infrastructure Code enforcement	CDBG: \$231,257	Housing Code Enforcement/Foreclosed Property Care: 50 Household Housing Unit Other: 5 Other
4	economic development	2015	2019	Non-Housing Community Development	North Albany West Hill SOUTH END Arbor Hill Capital Hill	economic development	CDBG: \$211,843	Jobs created/retained: 10 Jobs Businesses assisted: 5 Businesses Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Decent Housing
	Goal Description	
2	Goal Name	Public Service Assistance
	Goal Description	
3	Goal Name	neighborhood revitalization
	Goal Description	
4	Goal Name	economic development
	Goal Description	

Projects

AP-35 Projects – 91.220(d)

Introduction

The Following Projects will be funded in 2017

Projects

#	Project Name
1	Albany Backpack Food Program
2	Student Athlete Development Program
3	Frank Chapman Memorial Institute
4	Arbor Hill Crafts, REcreation and Education (CARE)
5	South End Crafts, Arts, Recreation, and Education Program
6	HEalthy Youth Through Prevention and Education (HYPE)
7	2017 CDBG Administration
8	Emergency housing and support for domestic Violence Victims
9	Youth Outreach Center
10	Community Case Management
11	Albany 15 Love Program
12	Boys and Girls Club of Albany City Summer Camp Opportunties
13	Youth Services
14	Community Programming at Christian Plumeri Sports Complex
15	HAC SRO
16	Albany YMCA YOUTH Program Achievers/Teen Night Program
17	Start Something With Mentoring
18	Ernestine DiCioccio Bilingual Day Care
19	Alternatives for Dance Program
20	Microenterprise and Small Business training and Incubator Program
21	Streets/Sidewalks/ramps
22	Capitalize Albany
23	2017 Property Management
24	Senior Veterans Outreach Initiative (SVOI)
25	Home Maintenance and Security
26	Security Home Improvement Program
27	ACDA Inhouse homeowner rehab programs
28	Sheridan Hollow Revitalization
29	HMIS

#	Project Name
30	Community pop up events/School Dismissal
31	CARES HOPWA Admin
32	Youth Resource Center
33	Support Ministries
34	Alliance for Positive Health
35	Unity House
36	Mohawk Opportunities
37	Age in Place in West Hill
38	Employment re-entry services
39	The Anchor Program
40	Neighborhood Revitalization/brownfields 526 Central Ave
41	ACDA Neighborhood Revitalization Program
42	ACDA Direct Deliver
43	ESG Shelter/Prevention/Admin
44	HOME Admin
45	HOPWA Admin
46	HOME funded downpayment program, homeowner rehab progrma

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The city has identified five target areas for reinvestment for the next five-years. These target areas were identified through a community assessment process including, census and demographic data, community needs assessment, housing market analysis, and community participation. The four target areas include the South End neighborhood, North Albany, Arbor Hill, West Hill/West End and Capital Hill. The neighborhoods identified struggle with issues of education, employment, income and lack of community investment. Poverty is high (41.02%), unemployment is high (almost 13%), crime rates are high (246 per 1,000 residents) and homeowners and businesses have left many properties vacant or in states of disrepair (approximately 25% vacancy rate).

AP-38 Project Summary
Project Summary Information

1	Project Name	Albany Backpack Food Program
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$25,000
	Description	The Albany Backpack Food Program provides backpacks full of food to low income elementary and middle school students in the City School District of Albany every weekend throughout the academic year.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	450 low income youth
	Location Description	Homeless and Travelers Aid Society (HATAS) is located at 138 Central Ave Albany, NY 12206. However this program will take place in Elementary and middle schools located in LMA in the City of Albany
	Planned Activities	HATAS will provide backpacks filled with food for the participants in this program each weekend so that they have enough food to eat when school is not in session
2	Project Name	Student Athlete Development Program
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$17,500

	Description	The Albany PAL has partnered with the Albany Community Lacrosse Service Group to provide Albany City elementary school students faced with persistent economic, societal, and educational challenges a path for achieving academic success and access to post secondary education and career opportunities. This funding will be used to support a part time outreach coordinator, who will be responsible for engaging prospective and existing student athletes, tracking progress and providing comprehensive one on one assistance to assure students are better able to succeed academically and avoid involvement with the criminal justice system from elementary school through high school graduation. This funding will be used to provide seed funding to establish the outreach coordinator and tracking system necessary to implement this program.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	500 low to moderate income youth will participate in programming
	Location Description	The Albany Police Athletic League has offices at 844 Madison Ave in Albany - the programing will take place throughout the City.
	Planned Activities	The Albany PAL has partnered with the Albany Community Lacrosse Service Group to provide Albany City elementary school students faced with persistent economic, societal, and educational challenges a path for achieving academic success and access to post secondary education and career opportunities. This funding will be used to support a part time outreach coordinator, who will be responsible for engaging prospective and existing student athletes, tracking progress and providing comprehensive one on one assistance to assure students are better able to succeed academically and avoid involvement with the criminal justice system from elementary school through high school graduation. This funding will be used to provide seed funding to establish the outreach coordinator and tracking system necessary to implement this program.
3	Project Name	Frank Chapman Memorial Institute
	Target Area	West Hill
	Goals Supported	neighborhood revitalization
	Needs Addressed	Public Facilities
	Funding	CDBG: \$22,000

	Description	Program funds will be utilized for a public facility project that will include the replacement on the neighborhood center located at 340 First Street in Albany. This center is administered by the Frank Chapman Memorial Institute which provides after school programming, senior citizen program and summer camp opportunities for youth and seniors living in the West Hill/ West End neighborhoods in Albany
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	340 First Street Albany, NY 12206
	Planned Activities	Program funds will be utilized for a public facility project that will include the replacement on the neighborhood center located at 340 First Street in Albany. This center is administered by the Frank Chapman Memorial Institute which provides after school programming, senior citizen program and summer camp opportunities for youth and seniors living in the West Hill/ West End neighborhoods in
4	Project Name	Arbor Hill Crafts, REcreation and Education (CARE)
	Target Area	West Hill Arbor Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$7,600
	Description	The CARE program is an after school and summer camp program that serves 30 children ages 5-12 primarily from Arbor Hill and West Hill. 90% are African American. The program also includes children whose families are receiving Albany County foster care prevention services. Many of the households are headed by single women. The purpose of CARE is to provide an emotionally and physically safe environment where children and teens residing in high economic poverty neighborhoods can become scholastically strengthened to succeed academically, be prepared for the workforce and be positive contributors to their community and family.
	Target Date	5/31/2018

	Estimate the number and type of families that will benefit from the proposed activities	this program will serve 30 Low mod youth
	Location Description	
	Planned Activities	
5	Project Name	South End Crafts, Arts, Recreation, and Education Program
	Target Area	SOUTH END
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$19,000
	Description	The CARE program is an after school and summer camp program that serves 55 children ages 5-12 and 25 teens primarily living in the South End of Albany. 90% are African American. The program also includes children whose families are receiving Albany County foster care prevention services. Many of the households are headed by single women. The purpose of CARE is to provide an emotionally and physically safe environment where children and teens residing in high economic poverty neighborhoods can become scholastically strengthened to succeed academically, be prepared for the workforce and be positive contributors to their community and family.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	This program will take place at the Trinity Trinity Place Albany, NY 12202
	Planned Activities	Trinity will provide after school and summer camp activities designed to provide quality programming during the critical after school and summer vacation period. The program will be offered at the Arbor Hill Center. Academic assistance and recreational/craft activities are available during the school year from 2:30 - 6pm and for six (6) weeks during the summer months from 8am to 5pm daily.
6	Project Name	HEalthy Youth Through Prevention and Education (HYPE)

	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$28,000
	Description	The purpose of the HYPE program is to support low and moderate income families, particularly LGBT urban youth of color households, through public services including afterschool programs, school supplies, referrals to health care, clothing, furniture, employment assistance, transportation, recreation, emergency food, and other financial resources that serve as protective factors to health and scholastic achievement
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	This program will serve 100 low to moderate income adults and children
	Location Description	This program will take place at In Our Own Voices, Inc at 245 Lark Street Albany, NY 12210
	Planned Activities	emergency assistance includes food pantry, transportation, rental assistance, advocacy, for low/mod members of the LGBT community
7	Project Name	2017 CDBG Administration
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing Public Service Assistance neighborhood revitalization economic development

	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing Improvement of Existing Structures Public Facilities improve infrastructure Public Services economic development Code enforcement
	Funding	CDBG: \$526,575
	Description	ACDA Administrative costs charged to CDBG
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	Albany Housing and Community Development 200 Henry Johnson Blvd Albany, NY 12210
	Planned Activities	admin expenses charged to CDBG
8	Project Name	Emergency housing and support for domestic Violence Victims
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	Emergency services case managers will assist victims fleeing abuse to find safe shelter. Relying on out of county shelters, temporary motel stays and careful screening to ensure they are truly victims in crisis the came managers will provide emotional support, advocacy and coordinate to reduce barriers to safety.
	Target Date	5/31/2018

	Estimate the number and type of families that will benefit from the proposed activities	150 Low mod income individuals will be assisted through this program
	Location Description	Equinox is located at 500 Central Ave in Albany
	Planned Activities	Emergency services case managers will assist victims fleeing abuse to find safe shelter. Relying on out of county shelters, temporary motel stays and careful screening to ensure they are truly victims in crisis the came managers will provide emotional support, advocacy and coordinate to reduce barriers to safety.
9	Project Name	Youth Outreach Center
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$11,000
	Description	The youth outreach center will provide comprehensive, individualized prevention education and support services to homeless and low income youth, including those who have experienced, or are at risk for, homelessness, gang involvement, teen parenthood, sexual exploitation, substance abuse, HIV/STI infection, educational interruption, and unemployment. The center serves approximately 550 youth annually, 200 under this project. IT is expected that the program will provide youth with resources to meet critical needs, information or connections to resources and assistance with employment related activities.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	200 low income, at risk youth
	Location Description	The Equinox Youth Outreach Center is located at 95 Central Ave in Albany

	Planned Activities	The youth outreach center will provide comprehensive, individualized prevention education and support services to homeless and low income youth, including those who have experienced, or are at risk for, homelessness, gang involvement, teen parenthood, sexual exploitation, substance abuse, HIV/STI infection, educational interruption, and unemployment. The center serves approximately 550 youth annually, 200 under this project. IT is expected that the program will provide youth with resources to meet critical needs, information or connections to resources and assistance with employment related activities.
10	Project Name	Community Case Management
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$28,000
	Description	The program will provide prescription relief programs as well as community case mgmt. services to senior living in the Westview Homes and the City of Albany. It will serve uninsured, frail and impaired senior who have also identified as exhibiting difficulty copin and have little or no family/community support.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	35 senior citizens
	Location Description	32 Essex Street Albany, nY
	Planned Activities	The program will provide prescription relief programs as well as community case mgmt. services to senior living in the Westview Homes and the City of Albany. It will serve uninsured, frail and impaired senior who have also identified as exhibiting difficulty copin and have little or no family/community support.
11	Project Name	Albany 15 Love Program

	Target Area	North Albany West Hill SOUTH END Arbor Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	15-Love will reach out to at least 750 unduplicated, inner city children in Albany using free tennis lessons as the hook, and provide them with valuable life lessons to help them grow into productive citizens of the future. Also included in the programming is book power clubs that work with second and third graders after school at Arbor Hill and Giffen Elementary schools, a series of healthy cooking classes and healthy tips offered to families, a summer gardening experience offered to participants, and free used children's books that are given away throughout the summer and twice during the school year.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	750 low mod youth
	Location Description	The Capital Region Youth Tennis Foundation, Inc. has offices located at 785 Washington Ave - the programming for this project will be located in Arbor Hill, Hoffman Park, Krank Park and Giffen Elementary School.
	Planned Activities	15-Love will provide after school and summer tennis lessons to low income youth in the the City of Albany. The Sites for this summer are Arbor Hill Park, Hoffman Park, Krank Park .After school activities are also held at the Delaware Boys & Girls Club, Girls, Inc, and Trinity Institute. Paid instructors, as well as Albany High School volunteers will provide all tennis related instruction to the youth
12	Project Name	Boys and Girls Club of Albany City Summer Camp Opportunities
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill

	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$35,000
	Description	The Boys and Girls Club will provide Summer Camp Opportunities to expose the inner city youths to the outdoors in a variety of daily trips to various outdoor sites. This camp will provide experiences to youth who otherwise would be confined to the City streets and to develop opportunities, decision making and positive social behavior; to provide employment for inner city youth and to develop leadership opportunities and abilities
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	100 at risk, low income youth between the ages of 5 and 18 will be served through this program
	Location Description	The base for this program will be located at the Boys and Girls club of Albany located at 21 Delaware Ave in Albany. Activities will take place throughout the City and surrounding areas
	Planned Activities	The sub-recipient will provide Summer Camp Opportunities to expose the inner city youths to the outdoors in a variety of daily trips to various outdoor sites. This camp will provide experiences to youth who otherwise would be confined to the City streets and to develop opportunities, decision making and positive social behavior; to provide employment for inner city youth and to develop leadership opportunities and abilities. Campers age 5-12 will attend during the day and campers age 13-18 will attend in the evening. Campers will receive snacks and meals and will rotate through several different activity areas during the day - activities include: sports, swimming, nature/environmental science, enrichment activities and fishing
13	Project Name	Youth Services
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance

	Needs Addressed	Public Services
	Funding	CDBG: \$31,000
	Description	Program funds will support the arbor hill drop in center that allows families with many different cultures to get many housing services, Camp scully, which provides children in the nsa of Albany to go to overnight camp, and youth case management to helps at risk children to keep them on the right track.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	100 low mod children and their families
	Location Description	CAtholic Charities offices are located at 40 North Main Ave Albany, NY 12203
	Planned Activities	Program funds will support the arbor hill drop in center that allows families with many different cultures to get many housing services, Camp scully, which provides children in the nsa of Albany to go to overnight camp, and youth case management to helps at risk children to keep them on the right track.
14	Project Name	Community Programming at Christian Plumeri Sports Complex
	Target Area	SOUTH END
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$20,000
	Description	The College of St Rose will provide programming that focuses on providing year round health/wellness/fitness and education programming in a safe and positive atmosphere to all age groups living the neighborhood surrounding the park.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	1500 youth will be served throughout the program year

	Location Description	Christian Plumeri Sports Complex Hoffman Park
	Planned Activities	The College of St Rose will provide programming that focuses on providing year round health/wellness/fitness and education programming in a safe and positive atmosphere to all age groups living the neighborhood surrounding the park.
15	Project Name	HAC SRO
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	CDBG: \$10,000
	Description	HAC operates 30 units of SRO housing for homeless adults who have previously lived on the streets of Albany and for whom tradition alcohol treatment has not yet been effective. Tenants are provided with furnished rooms, meals and 24 hour staffing. The SRO is an approach to help individuals obtain safe, secure housing and maintain stability in their lives. Once the crisis of living on the streets is removed, they can begin to make necessary changes.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	30 individuals at risk of homelessness
	Location Description	Programming is held at 393 N. Pearl Street - Albany, NY 12207
	Planned Activities	HAC will provide 30 SRO unit for homeless people who had previously lived on the streets of Albany for years and for whom traditional alcohol treatment has not yet been effective
16	Project Name	Albany YMCA YOUTH Program Achievers/Teen Night Program

	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	The goal of this program is to reduce juvenile delinquency, gang participation, and youth violence to improve academic performance that will lead to college/vocational/career success, and to reduce school drop out rates by developing mentoring opportunities for high school teens residing in the low income, high risk neighborhoods in the City of Albany. This program will serve students from all high schools within the cit of Albany and will provide a safe, structured and fun environment for the youth and teens
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	175 low mod income at risk teens
	Location Description	Programing will take place at the Capital District YMCA located at 616 North Pearl Street in Albany
	Planned Activities	The CDYMCA will provide area youth with a Saturday Night Teen Program
17	Project Name	Start Something With Mentoring
	Target Area	North Albany West Hill SOUTH END Arbor Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000

	Description	This program will match 50 vulnerable youth with a big brother or big sister in these high needs areas during the project period. Services will be focused on school aged youth from single parent homes who are at risk of failing or dropping out of school or getting in trouble with the law
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	50 low income at risk youth from single parent families located in LMA throughout the city
	Location Description	BBBS has offices located at 1698 Central Ave Albany, Ny - however, the youth who are matched with Big Brothers or Big Sisters will be from high need neighborhoods throughout the City
	Planned Activities	Mentoring service for youth from single parent homes in the South End, Arbor Hill and West Hill neighborhoods of Albany at risk of dropping out of school or facing legal problems
18	Project Name	Ernestine DiCioccio Bilingual Day Care
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$12,000
	Description	Centro Civico provides a bilingual day care for hispanic and other minority children in the city of Albany. The curriculum includes spanish/english terms, letter & numbers as developmentally appropriate. Children will identify positive attributes of their and other cultures, parents/adults will demonstrate basic computer competency in word processing and complete a computer literacy training
	Target Date	5/31/2018

	Estimate the number and type of families that will benefit from the proposed activities	30 low to moderate income youth will be served by this program
	Location Description	
	Planned Activities	Centro Civico provides a bilingual day care for hispanic and other minority children in the city of Albany. The curriculum includes spanish/english terms, letter & numbers as developmentally appropriate. Children will identify positive attributes of their and other cultures, parents/adults will demonstrate basic computer competency in word processing and complete a computer literacy training
19	Project Name	Alternatives for Dance Program
	Target Area	West Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$8,000
	Description	The Alternatives for Youth Dance Program is a crime prevention activity combining arts literacy; academic tutoring strategies, movement and wellness with the Performing Arts. A multi-cultural performing arts program for low to moderate income families and youth focusing on providing free dance instruction and demonstrating strong community engagement/outreach through performances.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	This program takes place at Tsehaya and Co, 103 Ontario Street, Albany, NY 12206

	Planned Activities	The Alternatives for Youth Dance Program is a crime prevention activity combining arts literacy; academic tutoring strategies, movement and wellness with the Performing Arts. A multi-cultural performing arts program for low to moderate income families and youth focusing on providing free dance instruction and demonstrating strong community engagement/outreach through performances.
20	Project Name	Microenterprise and Small Business training and Incubator Program
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	economic development
	Needs Addressed	economic development
	Funding	CDBG: \$46,000
	Description	The Albany Center for Economic Success (ACES) plays a key economic development role in our community by promoting entrepreneurial efforts and driving job creation and asset building. ACES will provide small business and micro enterprise technical assistance and training services to a minimum of 150 clients through a combination of incubator management, one on one counseling classroom training and workshops
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	150 low to moderate income individuals
	Location Description	This program is administered at the ACES offices- 255 Orange Street Albany, NY 12210
	Planned Activities	The Albany Center for Economic Success (ACES) plays a key economic development role in our community by promoting entrepreneurial efforts and driving job creation and asset building. ACES will provide small business and micro enterprise technical assistance and training services to a minimum of 150 clients through a combination of incubator management, one on one counseling classroom training and workshops
21	Project Name	Streets/Sidewalks/ramps

	Target Area	West Hill Arbor Hill
	Goals Supported	neighborhood revitalization
	Needs Addressed	improve infrastructure
	Funding	CDBG: \$156,257
	Description	Milling and resurfacing of public streets and reconstruction of public sidewalks. Sidewalk work will include ADA ramps, granite curbs and tree plantings.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	approximately 10,500 people reside in the neighborhoods where improvements are being conducted
	Location Description	Work will take place in both the Arbor Hill and West Hill neighborhoods in Albany
	Planned Activities	Milling and resurfacing of public streets and reconstruction of public sidewalks. Sidewalk work will include ADA ramps, granite curbs and tree plantings
22	Project Name	Capitalize Albany
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	economic development
	Needs Addressed	economic development
	Funding	CDBG: \$165,843
	Description	The Capitalize Albany Corporation will provide technical assistance to small businesses located in the identified target areas of the City of Albany
	Target Date	5/31/2018

	Estimate the number and type of families that will benefit from the proposed activities	6 low to mod income individuals will either obtain or retain employment
	Location Description	The Capitalize Albany Corporation offices are located at 21 Lodge Street Albany, NY - however, activities will take place throughout ACDA's target neighborhoods
	Planned Activities	creating jobs through economic development assistance to business in target
23	Project Name	2017 Property Management
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	neighborhood revitalization
	Needs Addressed	Improvement of Existing Structures
	Funding	CDBG: \$150,000
	Description	2017 funds will be used to maintain properties that are owned by ACDA - properties are acquired and sold according to ACDA's property acquisition and disposition policies
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	200 Henry Johnson Blvd Albany, NY 12210
	Planned Activities	2017 funds will be used to maintain properties that are owned by ACDA - properties are acquired and sold according to ACDA's property acquisition and disposition policies
24	Project Name	Senior Veterans Outreach Initiative (SVOI)

	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$9,500
	Description	The SVOI is a collaboration of the Albany Housing Coalition, Inc. and the Albany Community Development Agency to support the needs of Albany's senior veterans. CDBG funding is used to identify the needs of at risk elderly veterans and offers linkages to services relative to health, housing grants, employment, entitlements, food and clothing. The Case Manager travels throughout Albany, making face to face contacts with senior veterans throughout the city. The program helps senior veterans to remain safely housed in the community, prevents episodes of homelessness, and reduces costs by reducing dependence and use of emergency services
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	100 Senior Veterans
	Location Description	The Albany Housing Coalition is located at 278 Clinton Ave in Albany. Services will take place throughout the City
	Planned Activities	Case management services to senior veterans to prevent homelessness and to provide housing if necessary
25	Project Name	Home Maintenance and Security
	Target Area	West Hill Arbor Hill
	Goals Supported	Decent Housing
	Needs Addressed	Improvement of Existing Structures
	Funding	CDBG: \$42,000
	Description	AHDC will provide low income homeowners with grants of up to \$1,000 to make emergency or security home repairs

	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	35 low to moderate income homeowners in Arbor Hill or West Hill/West End will be served under this program
	Location Description	The Arbor hill Development Corporation is located at 241 Clinton Ave Albany, NY 12210 but programming will take place throughout the Arbor Hill and west Hill/West End neighborhoods
	Planned Activities	AHDC will provide a Home Maintenance & Security Program in the Arbor Hill, West Hill and North Albany low to moderate income homeowners. The Corporation will serve at least 35 low income homeowners in the designated areas during the contract term
26	Project Name	Security Home Improvement Program
	Target Area	SOUTH END
	Goals Supported	Decent Housing
	Needs Addressed	Improvement of Existing Structures
	Funding	CDBG: \$32,000
	Description	SEIC will provide low and moderate income homeowners with security and emergency repairs to their homes. CDBG funds will be used to provide up to \$1,000 in assistance to an owner occupied home
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	25 low to moderate income homeowners will be assisted under this program
	Location Description	The South End Improvement Corp is located at 38 Catherine Street Albany, NY 12202. Services will be provided throughout the South End of Albany
	Planned Activities	SEIC will provide low and moderate income homeowners with security and emergency repairs to their homes. CDBG funds will be used to provide up to \$1,000 in assistance to an owner occupied home
27	Project Name	ACDA Inhouse homeowner rehab programs

	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Affordable Housing Improvement of Existing Structures
	Funding	CDBG: \$466,628
	Description	Acda will utilize these funds to assist with rehabilitation needs of low to moderate income homeowners
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	50 low to moderate income homeowners will be provided down payment assistance or rehab assistance through these funding sources
	Location Description	200 Henry Johnson Blvd Albany, NY 12210
	Planned Activities	homeowner rehab programs, emergency repair program
28	Project Name	Sheridan Hollow Revitalization
	Target Area	Arbor Hill
	Goals Supported	Decent Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$99,759
	Description	CHDO funds will be utilized to continue with the revitalization of the Sheridan Hollow Neighborhood. 5 new homes in the sheridan hollow village will be constructed for purchase by low income home owners
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	3 new units of affordable housing will be created

	Location Description	207 Sheridan Ave Albany, NY
	Planned Activities	CHDO activities in Sheridan Hollow will create 3 new homeownership opportunities
29	Project Name	HMIS
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing
	Funding	CDBG: \$30,000
	Description	The primary goal of cares is to help with hmis and planning for acda . cares provides an unduplicated count of homeless individuals and families in the city of albany.
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	200 henry Johnson Blvd Albany NY 12210
	Planned Activities	Through the HMIS system, CARES will track and report on the homeless population of Albany - excluding those prohibited by federal law from participating and non mandated non participating programs - The activities will be aimed at ensuring the Albany CoC is HUD compliant and will realign currently stated planning goals to focus on three sets of activities. proposed activities will strengthen CoC operations and will ensure the development and coordination of a housing and service system that meets the needs of the homeless population in the City of Albany
30	Project Name	Community pop up events/School Dismissal

Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
Goals Supported	Public Service Assistance
Needs Addressed	improve infrastructure
Funding	CDBG: \$65,378
Description	the APD will conduct approximately ten "Pop up" community events throughout the ACDA designated strategy areas. These events will be in addition to previously scheduled community events and will involve temporarily closing down a stree or block and inviting the residents to interact with each other and with members of the APD. it will provide an opportunity for residents to have conversations with APD in relation to what is happening on the streets and in their neighborhoods. it will also provide an opportunity for community partners to join the events and engage the community and explain the services that they offer. The school dismissal program was designed by the APD to reduce juvenile crime at the time of dismissal from school. The programs provides officers dedicated to ensuring orderly, safe passage from school to home during dailschool dismissal
Target Date	5/31/2018
Estimate the number and type of families that will benefit from the proposed activities	
Location Description	APD offices are located at 165 Henry Johnson Blvd Albany, NY 12210 - program services are provided throughout the ACDA NSAs

	Planned Activities	the APD will conduct approximately ten "Pop up" community events throughout the ACDA designated strategy areas. These events will be in addition to previously scheduled community events and will involve temporarily closing down a street or block and inviting the residents to interact with each other and with members of the APD. It will provide an opportunity for residents to have conversations with APD in relation to what is happening on the streets and in their neighborhoods. It will also provide an opportunity for community partners to join the events and engage the community and explain the services that they offer. The school dismissal program was designed by the APD to reduce juvenile crime at the time of dismissal from school. The program provides officers dedicated to ensuring orderly, safe passage from school to home during daily school dismissal
31	Project Name	CARES HOPWA Admin
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing
	Funding	HOPWA: \$33,766
	Description	funds for CARES HOPWA Admin expenses
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	200 Henry Johnson Blvd Albany, NY 12210
	Planned Activities	Admin expenses related to carrying out HOPWA activities
32	Project Name	Youth Resource Center

Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
Goals Supported	Public Service Assistance
Needs Addressed	Public Services
Funding	CDBG: \$55,475
Description	The Youth Opportunity Office will provide a comprehensive community system of youth employment and youth development services that maximize existing community resources, contribute to the overall development of youth and guide them towards becoming self-sufficient adults. The YOO plans to host over 1100 youth ages 14-24 years old that will benefit from the consolidation of program services and opportunities into a single One Stop Center which will enable the delivery of services to be much more meaningful and intense. This location is instrumental in facilitating case management to employment, academic support and education awareness for the low-functioning, at-risk, economically disadvantaged youth in the City.
Target Date	5/31/2018
Estimate the number and type of families that will benefit from the proposed activities	100 youth will receive services from the agency with the CDBG funds
Location Description	175 Central Ave Albany NY 12206
Planned Activities	The Youth Opportunity Office will provide a comprehensive community system of youth employment and youth development services that maximize existing community resources, contribute to the overall development of youth and guide them towards becoming self-sufficient adults. The YOO plans to host over 1100 youth ages 14-24 years old that will benefit from the consolidation of program services and opportunities into a single One Stop Center which will enable the delivery of services to be much more meaningful and intense. This location is instrumental in facilitating case management to employment, academic support and education awareness for the low-functioning, at-risk, economically disadvantaged youth in the City.

33	Project Name	Support Ministries
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$107,172
	Description	hopwa services - TBRA
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	HOPWA Related services
34	Project Name	Alliance for Positive Health
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing
	Funding	HOPWA: \$122,483
	Description	hopwa TBRA services provided by the Alliance for Positive Health (formerly AIDS council of NENY)
	Target Date	5/31/2018

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	HOPWA TBRA services
35	Project Name	Unity House
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing
	Funding	HOPWA: \$152,112
	Description	HOPWA activities provided - TBRA
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	12 HOPWA eligible individuals will be provided TBRA
	Location Description	
	Planned Activities	TBRA - HOPWA programming
36	Project Name	Mohawk Opportunities
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing

	Funding	HOPWA: \$130,347
	Description	HOPWA related programming will be provided
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	12 HOPWA eligible individuals will be assisted
	Location Description	
	Planned Activities	HOPWA activities
37	Project Name	Age in Place in West Hill
	Target Area	West Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$8,000
	Description	This program serves low to moderate income senior citizens who live in the West Hill West End neighborhood of Albany. It provides educational programming, social events, individualized benefit enrollment counseling, information, referral, grief counseling, and health care system navigation
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	200 low income senior citizens will be served through this program
	Location Description	The Statewide Senior Action Council has offices located at 275 State street - this program, however, will take place through the West Hill West End neighborhoods in Albany
	Planned Activities	providing educational programming, producing social events, individualized benefit enrollment counseling, information, referral, grief counseling, and health care system navigation and implementing a community action plan
38	Project Name	Employment re-entry services

	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	CEO albany will provide comprehensive employment services to 250 recently incarcerated individuals. Services provided include life skills and workforce readiness education, paid transitional work, and retention services for men and women with criminal convictions throughout Albany
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	20 low to moderate income men and women who have recently been incarcerated
	Location Description	The Center for Employment Opportunities is located at 41 State St Suite 408, Albany, NY 12207
	Planned Activities	CEO albany will provide comprehensive employment services - paid transitional work, job readiness training and job retention services to unemployed formerly incarcerated man and women during the contract period
39	Project Name	The Anchor Program
	Target Area	SOUTH END
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$7,800
	Description	The South End Anchor Program provides emergency assistance in the form of food, clothing, and household items to low mod individuals
	Target Date	5/31/2018

	Estimate the number and type of families that will benefit from the proposed activities	100 low mod individuals are assisted through the Anchor Program
	Location Description	
	Planned Activities	The South End Anchor Program provides emergency assistance in the form of food, clothing, and household items to low mod individuals
40	Project Name	Neighborhood Revitalization/brownfields 526 Central Ave
	Target Area	West Hill
	Goals Supported	neighborhood revitalization
	Needs Addressed	economic development
	Funding	CDBG: \$75,000
	Description	In house program utilizing CDBG funds for the continued brownfield remediation of 526 Central Ave
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	526 Central Ave Albany, NY 12206
	Planned Activities	In house program utilizing CDBG funds for the continued brownfield remediation of 526 Central Ave
41	Project Name	ACDA Neighborhood Revitalization Program
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$212,519

	Description	Program funds will be utilized to support larger housing redevelopment Programs in distressed neighborhoods in the City
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Program funds will be utilized to support larger housing redevelopment Programs in distressed neighborhoods in the City
42	Project Name	ACDA Direct Deliver
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing Public Service Assistance neighborhood revitalization economic development
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing Improvement of Existing Structures Public Facilities improve infrastructure Public Services economic development Code enforcement
	Funding	CDBG: \$1,089,841
	Description	ACDA direct delivery costs for staff conducting direct programming with constituents
	Target Date	5/31/2018

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	throughout the ACDA strategy areas
	Planned Activities	ACDA direct delivery costs for operations of all activities administered by ACDA
43	Project Name	ESG Shelter/Prevention/Admin
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	ESG: \$272,769
	Description	Equinox, Catholic Charities, St. Annes Intstitute, Interfaith Partnership for the Homeless and St. Peters will provide safe and stable shelter oppotunities for the homeless in the City. Emergency Code Blue housing will be provided during the winter months. \$152,094United Tenants of Albany and The Legal Aid Society will provide homeless prevention services via legal assitance, case management and payment of arrears to avoid eviction. \$100,219ACDA admin costs: \$20,456
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	1000 homeless individuals or at risk of becoming homeless will be offered assistance through these programs
	Location Description	throughout the City of Albany

	Planned Activities	Equinox, Catholic Charities, St. Annes Intstitute, Interfaith Partnership for the Homeless and St. Peters will provide safe and stable shelter oppotunities for the homeless in the City. Emergency Code Blue housing will be provided during the winter months. \$152,094 United Tenants of Albany and The Legal Aid Society will provide homeless prevention services via legal assitance, case management and payment of arrears to avoid eviction. \$100,219 ACDA admin costs: \$20,456
44	Project Name	HOME Admin
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing Public Service Assistance neighborhood revitalization economic development
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing Improvement of Existing Structures Public Facilities improve infrastructure Public Services economic development Code enforcement
	Funding	HOME: \$67,781
	Description	admin expense for ACDA charged to HOME
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	200 Henry Johnson Blvd Albany, NY 12210

	Planned Activities	
45	Project Name	HOPWA Admin
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing
	Funding	HOPWA: \$16,883
	Description	Admin expenses charged to HOPWA
	Target Date	5/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	200 Henry Johnson Blvd Albany, NY 12210
	Planned Activities	
46	Project Name	HOME funded downpayment program, homeowner rehab progrma
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Affordable Housing Improvement of Existing Structures
	Funding	HOME: \$300,000
	Description	HOME funds will be utilized to assist low mod income homeowners purchase a home, and to help homeowners and landlords with rehabilitation needs related to making sure code related items can be addressed

Target Date	5/31/2018
Estimate the number and type of families that will benefit from the proposed activities	35 low mod individuals will be assisted with this program
Location Description	200 Henry Johnson Blvd Albany, ny 12210
Planned Activities	

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA)The city has identified five target areas for reinvestment for the duration of its current consolidated plan. These target areas were identified through a community assessment process including, census and demographic data, community needs assessment, housing market analysis, and community participation. The four target areas include the South End neighborhood, North Albany, Arbor Hill, West Hill/West End and Captal Hill. The neighborhoods identified struggle with issues of education, employment, income and lack of community investment. Poverty is high (41.02%), unemployment is high (almost 13%), crime rates are high (246 per 1,000 residents) and homeowners and businesses have left many properties vacant or in states of disrepair (approximately 25% vacancy rate).

Geographic Distribution

Target Area	Percentage of Funds
North Albany	20
West Hill	20
SOUTH END	20
Arbor Hill	20
Capital Hill	20

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The city has identified five target areas for reinvestment for the next five-years. These target areas were identified through a community assessment process including, census and demographic data, community needs assessment, housing market analysis, and community participation. The four target areas include the South End neighborhood, North Albany, Arbor Hill, West Hill/West End and Capital Hill. The neighborhoods identified struggle with issues of education, employment, income and lack of community investment. Poverty is high (41.02%), unemployment is high (almost 13%), crime rates are high (246 per 1,000 residents) and homeowners and businesses have left many properties vacant or in states of disrepair (approximately 25% vacancy rate)

Discussion

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

In FY2017 the City of Albany will support affordable housing using its CDBG, HOME, and ESG and HOPWA funds by providing housing rehabilitation/new construction, purchase assistance, homeless prevention, emergency shelter, and rapid re-housing to attain sustainability for very low and low income persons.

One Year Goals for the Number of Households to be Supported	
Homeless	500
Non-Homeless	50
Special-Needs	50
Total	600

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	2
Rehab of Existing Units	30
Acquisition of Existing Units	12
Total	44

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

AP-60 Public Housing – 91.220(h)

Introduction

Actions planned during the next year to address the needs to public housing

- **Expand the supply of assisted housing.** Leverage private or other public funds to create additional housing opportunities. Develop additional replacement housing for the remaining towers at Lincoln Square Homes. Develop replacement housing on- and off-site for Ida Yarbrough Lo-rise Homes. Explore development opportunities and partnerships for market rate rental and homeownership housing, workforce housing, and supportive housing in the City of Albany and elsewhere. Explore converting Steamboat Square Hi-rise towers into mixed-income, mixed-use housing as part of a vibrant market-rate mixed-use redevelopment plan for the South Waterfront District. Develop market rate rental and homeownership housing products for residents paying the 'flat rent'. Market to these families and assist them in taking advantage of these products. Participate in the creation of neighborhood plans that would result in the expansion of a variety of quality affordable housing products necessary for the neighborhood's revitalization, including affordable market rate housing. Cooperate and participate where appropriate with initiatives such as the Albany County Landbank and the Affordable Housing Partnership's Brownfields Study to return distressed and abandoned buildings and vacant and contaminated land to productive use for affordable housing and other uses conducive to neighborhood revitalization. Partner with others who would expand the supply of supportive housing, assisted housing and market rate housing. Use best efforts to balance the development of assisted housing and special needs housing with market rate housing.
- **Demolish or dispose of obsolete public housing.**
- Pursue disposition and demolition of the obsolete towers at 1, 2, and 3 Lincoln Square Homes per the Capital South Plan.
- Explore disposition, demolition and replacement of Robert Whalen Homes.
- Pursue disposition, demolition and replacement of remaining units at Ida Yarbrough Lo-rise Homes.
- Explore disposition of Ida Yarbrough Hi-rise Homes as a means to creating mixed-income housing and financing modernization and deep energy retrofit.
- Explore disposition of Westview Homes as a means to creating continuum of care housing and financing modernization and deep energy retrofit.
- Explore the feasibility and marketability of disposing of public housing rental units suited for homeownership at NY9-12 Steamboat Square Historic Rehabs, NY9-21 Scattered Sites (3rd Street), NY 9-22 (Ontario and Sherman Streets), and NY 9-29 (Pieter Schuyler Court).

- **Modernization**\$500,000 is earmarked for development of Ida Yarbrough Low-rise. Other work includes possible additional demolition at Ida Yarbrough Low-rise and the following work at other sites: site work (parking lot paving, walkways, and drainage improvements), envelope (roofing, pointing, siding, doors), flooring, kitchens, baths, piping, accessibility, sprinklers, compactors, and a 2nd phase of energy audits.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Continue to encourage residents to be involved on the Resident Advisory Board. Continue to encourage residents to participate in their neighborhood association. Continue to partner with the Affordable Housing Partnership and other organizations that promote financial self-sufficiency and homeownership. Continue to apply for Resident Opportunities and Self Sufficiency and other funding to support the WAGE Center. Explore homeownership opportunities within and outside of traditionally low-income neighborhoods and promote those opportunities to residents, especially those paying the flat rent.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Albany has and continues to coordinate and support, outreach services provided by community partners. The Homeless Action Committee (HAC) operates a van outreach program to identify and engage unsheltered homeless persons sleeping outside and in other places not meant for human habitation. The HAC Outreach Van provides food, clothing and blankets to persons sleeping on the streets, makes referrals, and provides transportation to area resources including shelters. Outreach Van staff and volunteers provide compassionate human contact to persons living outside who are often isolated. Further, Interfaith Partnership for the Homeless' Drop-In Center offers a variety of services such as showers, mailboxes, and a daily meal with the goal of engaging unsheltered individuals and, ultimately, connecting them with resources such as case management and transitional or permanent housing.

Addressing the emergency shelter and transitional housing needs of homeless persons

As noted with the 2014 unmet needs analysis there is an overall gap in emergency and transitional beds for both households with and without children within the City of Albany. Currently there are 208 emergency beds for single individuals with an unmet need of 30 beds. When focusing on emergency beds for households with children the unmet need is 63. The need for transitional housing is less with 20 more beds needed to meet the needs of single individuals and 30 more beds needed to serve households with children.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Recently a coordinated entry process has been piloted with the City of Albany; connecting all homeless housing services together in a true continuum of care. The CoC and the City, in coordination with key community stake holds such as the Department of Social Services and the County Office of Mental

Health have developed a homeless housing entry system that supports homeless households make a quicker and more efficient transition to permanent housing while shortening the period of time that a household experiences homelessness. One main goal of the system, which is currently within the pilot phase, is to help households who have entered the system stay stably housed by utilizing a vulnerability assessment which is aimed at providing intensive services to those most in need and therefore preventing reoccurrences of homeless episodes for those most vulnerable.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

United Tenants of Albany, a City of Albany ESG subgrantee helps low-income households avoid becoming homeless by providing tenant landlord mediation and housing case management and financial assistance. UTA specific targets services to those most in need and often assist client make critical connections with community partners who focus on addressing more intensive social, employment and educational needs. The City of Albany coordinates with UTA and other community partners such the Albany County DSS to ensure that households who are likely to become homeless after being discharged from a publicly funded institution or system of care do not enter the homeless system

Discussion

AP-70 HOPWA Goals– 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	95
Tenant-based rental assistance	58
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	28
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	9
Total	190

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The primary barrier to affordable housing is a lack of income. With an increase of low-income households in Albany and limited public subsidies, the production of affordable housing is directly related to expanded economic opportunity for low-income residents of Albany. As such, affordable housing initiatives must be combined with a coordinated workforce investment program that enables Albany residents to compete for living wage opportunities

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In December 2014, Mayor Sheehan announced the start of **ReZone Albany** -- a major new initiative to update and streamline the City's antiquated Zoning Code. This two year effort, funded largely by the New York State Energy Research and Development Authority's (NYSERDA) Cleaner, Greener Communities Program, is designed to make the City a better place to live, work and invest. **ReZone Albany** will create a new Unified Sustainable Development Ordinance that is user-friendly, better aligned with priorities established in the City's Albany 2030 Comprehensive Plan, and promotes energy conservation and sustainable development. Updating the City's Zoning Code will reduce burdens on small business owners, streamline the City's procedures for reviewing and approving new development, and protect established neighborhoods.

Another initiative of Mayor Sheehan is the Code Compliance Pilot Program. This pilot program is an initiative designed to enhance the quality of life in Albany's neighborhoods. City staff is moving block by block, building by building and lot by lot through the City of Albany to strategically address code compliance, public safety, abandoned buildings, and community development. At the same time, the initiative is taking a hard look at the City's business model and information flow to create an updated and more efficient system for communication between City departments.

Discussion:

AP-85 Other Actions – 91.220(k)

Introduction:

Actions planned to address obstacles to meeting underserved needs

The City utilizes all possible resources and continues to seek leveraging sources to meet as many underserved needs as possible.

Actions planned to foster and maintain affordable housing

The City of Albany will continue to administer its in house programs that will assist low/mod income homebuyers and homeowners with purchasing and maintaining their homes. These programs include:

Home Acquisition Program:

The Home Acquisition Program (HAP) assists low-income households to purchase, and occupy their first home in the City of Albany. Not-for-profit organizations, who assist low-income households in the City of Albany, may apply for HAP funds. Funds are provided toward the purchase and moderate rehabilitation of properties in the City of Albany for immediate or eventual home ownership. Assistance provided is up to \$14,900 per property. The assistance is in the form of a second mortgage on the property, forgiven after 10 years of occupancy. Assistance provided to not-for-profit sponsors is dependent upon a commitment to transfer the property to a low-income household within five years from purchase under lease-to-own or similar models. Terms of assistance to the sponsor, including rents to be charged for the interim period, will be determined by ACDA based on complete development and operating budgets. All buildings must be brought up to local code and HUD Housing Quality Standards. This program will produce 12 new homeownership units in a given year.

Home Owner Assistance Program: The goal of the Home Owner Assistance Program (HOAP) is to provide assistance to low-income homeowners for the moderate rehabilitation of their owner-occupied 1 to 4 unit buildings to meet local housing quality standards and codes. Eligible applicants are low-income homeowners residing in the City of Albany and residing in the property to rehabilitate. Low-income is total owner household income under 80% of the area median by household size as defined by HUD. Maximum assistance is calculated by adding a base of \$5,000 for the building and up to a maximum of \$20,000 in the building. In no event will the amount of assistance be more than the total cost of rehabilitation to meet local code. All loans are will be for the period of time based on the affordability period determine by HUD and will be forgiven at the end of the term as long as the owner has fully complied with all terms and condition for the entire period. The remaining assistance for the owner unit shall be in the form of a loan, tailored to the ability of each homeowner to pay. Loans shall be repayable upon sale of the property, death of the borrower, or failure of the borrower to maintain residence in the property. As a condition of receiving assistance under HRAP, owners with rental units (2-4 unit

properties) must commit to renting to very low-income tenants for a period of 5-15 years. Owners must agree to rent units at affordable rents, defined as 30% of 50% of the median income. All buildings must be brought up to local code and HUD Housing Quality Standards. This program will rehabilitate at least 30 units in a given program year.

Senior Rehabilitation Program (SRP):

This program designed by the Albany Community Development Agency (ACDA) to provide substantial repair to housing units, owned by persons over the age of 62, to eliminate conditions that pose a threat to the health, safety and welfare of their occupants. SRP, provides financial assistance in the form of a grant. Grant recipients must be senior low income owner occupants living in the City of Albany. The maximum grant amount under the program is \$5,000. Eligible applicants may only go through the program and receive the grant once. Eligible repairs include, but aren't limited to: electrical system repair, heating system repair, roof repair, plumbing system repairs, and window repair or replacement

Actions planned to reduce lead-based paint hazards

The City of Albany will submit a Lead Hazard control application to HUD when the request for funding is announced. The City continues to aggressively identify lead hazards in all of its rehabilitation projects and to provide control in compliance with HUD regulations. With its most recent lead hazard control grant, the City of Albany provided 205 units of lead safe housing units. The program serves privately owned housing, mostly 1-4 dwelling units that are available and affordable to low income households. The first priority for assistance will be for dwellings occupied by children under the age of six years old.

Since 1997 ACDA has been part of the force and knowledge behind the start and the completion of the 1907 dwellings. The total lead grant funding since 1997 is \$27,530,853. Under its most recent grant, 205 units were made lead safe.

Actions planned to reduce the number of poverty-level families

One of the Mayor's top priorities for the City is to address the City's level of poverty. In December of 2014, ACDA and several public and private organizations submitted an application to HUD to have the City designated as a Promise Zone area. This application outlined the severity of Albany's poverty levels in its target areas and a detailed approach to addressing it.

The mission of the Albany Promise Zone is to *“Ensur[e] an environment of opportunity...for eliminating poverty and enhancing the quality of life for all residents in Albany Promise Zone. In an environment of*

opportunity all residents [will be] provided pathways to gainful employment and a reasonable living wage, high quality education, and safe and healthy neighborhoods.” Established best practices, existing public/private resources and new contributions will be leveraged to: improve educational outcomes; increase access to employment opportunities; create a healthy business environment; foster opportunities for personal and communal well-being; and de-incentivize criminal activity in the proposed Promise Zone.

Promise Zone designation for the City of Albany will be the critical first step towards obtaining funding for specific Promise Zone goals and activities as well as for growing Promise Zone partnerships. Firstly, the priority funding designation will allow Albany to compete more successfully for state, federal and private grants. In the case that preference points are awarded, Albany will have a competitive advantage. Even if applications make no specific attempt to favor Promise Zone applicants, Promise Zone status verifies a certain level of need, which will show funders the opportunity for impressive returns on their investment. Promise Zone designation will also solidify a promising partnership of institutions currently operating to alleviate poverty in Albany, from the Trinity Alliance to the Albany Housing Authority. These organizations have decades of history working alongside each other to address issues of social and economic justice in Albany. Promise Zone designation will provide a centralized plan to pool organizational resources to more effectively address issues and build successful working relationships for the future. Regardless of the outcome of this application, the City will remain committed to carry

City of Albany Community Outreach

As a result of Mayor Sheehans's transition report, she has created a new initiative called Community Outreach. This initiative is aimed at combatting poverty throughout Albany. As part of the National EITC Awareness Day campaign, Mayor Sheehan took the opportunity to inform residents of these valuable credits and express her support of the Capital Region Creating Assets, Savings and Hope (CASH) Coalition. EITC is acknowledged as one of the nation's largest anti-poverty programs, helping millions of families each year, and the CASH Coalition works to ensure that EITC-ing out the mission of the Albany Promise Zone in order to address the high levels of poverty within the City.

Actions planned to develop institutional structure

The City of Albany is the local administrator of CDBG, HOME and ESG entitlement grant funding. The agency contracts with CARES Inc., to administer HOPWA funding. Each year, the ACDA awards entitlement grant funding to local non-profit service providers through a competitive request for proposals process. Applications are reviewed for compliance with HUD regulations, for consistency with needs identified in the Consolidated Plan, past performance with entitlement awards (if applicable), capacity and proposed performance goals.

Remaining grant funding supports the agencies homeownership, rehabilitation and economic development funding, direct delivery of services and administration. The City will continue to pursue linkages with private industry and philanthropic groups to improve Albany's marginal neighborhoods

Actions planned to enhance coordination between public and private housing and social service agencies

As designated by the Mayor and authorized by the Common Council of The City of Albany; the Albany Community Development Agency (ACDA) is the Lead Agency responsible for development of the Consolidated Plan. The Agency has administered the Community Development Block Grant (CDBG) for the past 38 Years. The Agency is a public agency under the Department of Development and Planning. The governing board of the Agency consists of the Mayor, City Comptroller, City Clerk, Commissioner of Administrative Services, President of the Common Council, the City's Corporation Counsel and the Agency Director.

Public Sector

The City's Housing and Community Development Department has evolved into a key housing agency, and it is essential that the City foster and maintain partnerships with other public agencies for the successful delivery of its housing and community development programs. The City will coordinate with the following public agencies when carrying out its Consolidated Plan.

- DEpartment of General Services;
- City of Albany Planning Department
- Department of Youth and Workforce Services
- Departmnt of codes and regulatory compliance
- Albany County Department of Social Services
- Albany County Health Department
- Albany Housing Authority

The City continues to support several not for profit organizations throughout the City that are instrumental in meeting the needs of Albany's residents. These organizations play a key role in delivering services to the public and providing programs essential to the community such as homeless services, youth programs, domestic violence assistance, and special needs services. Not for profit organizations that have played a key role in developing and carrying out the mission of the City's plan include:

- Capitalize Albany Corporation
- Habitat for Humanity
- South End Improvement Corp
- Arbor Hill Development Corp
- Capital District YMCA
- Albany Community Action Partnership
- Trinity Institution/Homer Perkins Center
- Albany Promise
- CARES

Discussion:

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	90.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:
 1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Annual Action Plan
2017

79

1. Created in year 39, the City of Albany HOME Investment Partnership Program funded two LIHTC programs in order to assist low income housing for seniors and families in Albany. ACDA will continue to program additional funds through and RFP process in order to award funds to housing development organizations to fund projects that will leverage significant state, local, and federal resources.
2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

To ensure affordability and secure HUD HOME Program funds invested in a homebuyer unit, the Albany Community Development Agency (ACDA) will impose either resale or recapture requirements. The ACDA and HOME assisted CHDO's funded by the ACDA that produce homebuyer units will establish the resale or recapture requirements that comply with HUD HOME program regulations at 24 CFR § 92.254 Qualification as Affordable Housing: Homeownership, specifically 24 CFR 92.254(a) (5), for each program budgeted with HOME funds.

Resale

Resale provisions must ensure, if the housing does not continue to be the principal residence of the family for the duration of the period of affordability that the housing is made available for subsequent purchase only to a buyer whose family qualifies as a low-income family and will use the property as its principal residence. The resale requirement must also ensure that the price at resale provides the original HOME assisted owner a fair return on investment (inc. homeowner's investment and any capital improvement) and ensure that the housing will remain affordable to a reasonable range of low-income homebuyers. The period of affordability is based on the total amount of HOME funds invested in the housing.

The City of Albany CHDO's may use deed restrictions, covenants running with the land, or other similar mechanisms to impose the resale requirements. The affordability restrictions may terminate upon occurrence of any of the following termination events: foreclosure, transfer in lieu of foreclosure or assignment of an FHA insured mortgage to HUD. CHDO's may also use purchase options, rights of first refusal or other preemptive rights to purchase the housing before foreclosure to preserve affordability. The affordability restrictions shall be revived according to the original terms if, during the original affordability period, the owner of record before the termination event, obtains an ownership interest in the housing

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Recapture provisions must ensure that ACDA and CHDO's recoup all or a portion of the HOME assistance that was given to the homebuyers, if the housing does not continue to be the principal residence of the family for the duration of the period of affordability. ACDA and CHDO's may structure their recapture provisions based on their specific program design and market conditions. The period of affordability is based upon the total amount of HOME funds subject to recapture described in 24 CFR 92.254 (a)(5)(ii)(A)(5). ACDA and CHDO's may adopt, modify or develop their own recapture requirements for HUD approval. ACDA and CHDO's are subject to the limitation that when the recapture requirement is triggered by a sale (voluntary or involuntary) of the housing unit, and there are no net proceeds or the net proceeds are insufficient to repay the HOME investment due, they can only recapture the net proceeds, if any. The net proceeds are the sales price minus superior loan repayment (other than HOME funds) and any closing costs.

Amount Subject to Recapture

The HOME investment that is subject to recapture for each respective program is based on the amount of HOME assistance that enabled the homebuyer to buy the dwelling unit. This includes any HOME assistance that reduced the purchase price from fair market value to an affordable price, but excludes the amount between the cost of producing the unit and the market value of the property (i.e., the development subsidy). ACDA and CHDO's will re-allocate the recaptured funds to carry out HOME-eligible activities. If the HOME assistance is allocated only for the development subsidy, this is not subject to recapture and the resale provision must be used

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

n/a

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

Written Standards for Providing ESG Assistance

All funded agencies will use the same evaluation criteria for a household's eligibility for assistance

under ESG. All agencies providing a service (i.e. prevention) will use the same eligibility determination form and will be required to collect the same supporting documentation to prove eligibility. Below is a summary of the eligibility criteria for Homelessness Prevention and Rapid Rehousing.

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The applicant must fully cooperate in an initial determination of basic program eligibility at which time the following must be verified:

1. The household is a resident of the City of Albany
2. The household has a combined income below 30% of area median income
3. The household lacks identifiable financial resources and/or support networks
4. The household has documented proof of housing status as outlined below

Required Documentation for Homelessness Prevention Assistance–

- Copy of eviction notice from landlord/property manager of unit or court order based on eviction action that notifies the applicant they must leave AND of lease naming applicant as leaser
- Copy of notice indicating building in which applicant is renting or otherwise residing is being foreclosed on AND copy of lease naming applicant as leaseholder
- Copy of eviction letter from host family or friend who owns or rents the housing that notifies the applicant that they must leave AND copy of lease naming host family/friend as leaseholder
- Copy of utility shut off notice from utility company or notice of service denial.
- Copy of notice from landlord/property manager, public health, code enforcement, fire marshal, child welfare or other government entity that housing is condemned and copy of lease naming applicant as leaseholder
- Copy of written statement from hospital or other institution

Required Documentation for Rapid Rehousing Assistance–

- Client must show proof of literal homelessness including but not limited to: A verifiable shelter letter
Self-declaration of street homelessness

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Additional Criteria for Financial Assistance for Homelessness Prevention and Rapid Rehousing

Applicants for short- or medium term rental assistance must be assessed as having reasonable potential to maintain housing independently upon termination of the rental assistance, by meeting one or more of the following criteria.

- Are currently employed full or part-time and reasonably expected to maintain or improve their income level.
- Have a recent attachment to the workforce, defined as having worked full-time at least six months in the last two years prior to the application for rental assistance.
- Have specific job or vocational skills that are immediately marketable and reasonably expected to result in obtaining employment.
- Are currently in receipt of or potentially eligible and willing to apply for SSI/SSDI, Veterans Administration or other similar benefits, that upon receipt would improve their income level.
- Are on a waiting list for and reasonably expected to obtain, within the program time-limits,

subsidized housing under another program.

- Are in receipt of temporary assistance benefits through Albany County, are actively engaged in a specific job or skill training program, and are in full-compliance with their Department-mandated employment plan.

In addition, all applicants must apply for all financial benefit programs for which they appear eligible (ex. Temporary Assistance, Medicaid, Food Stamps, SSI/SSDI, veterans benefits etc.).

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Since May 2014 the Albany CoC has worked to designed and established a coordinated assessment process that prioritizes applicants for homeless services. The Albany CoC Systems committee was tasked with the development of the coordinated assessment system. The system is open and promotes efficient communication among service providers within the community. The committee chose a no wrong door system which means all participating homeless service providers are an access point for services. Households that enter any of the access points will complete initial assessments. Initial assessments are conducted by agency front line staff (i.e. intake specialists, case managers, social workers, etc.) using a standardized assessment tool. This assessment tool is designed to assess housing needs and vulnerability to identify eligibility and prioritize those most vulnerable. Each household is assessed based on specified criteria that the Albany CoC met and agreed upon.

Coordination of client centered service referrals and assignments is conducted by front line staff and the volunteer coordinated assessment Coordinator. The volunteer coordinated assessment Coordinator guides the system and tracks each household's movement through the system. The coordinator is primarily responsible for: organizing and reporting vacancies and anticipated vacancies, reporting the number of homeless households that enter the homeless system, reporting the number of homeless households eligible for permanent supportive housing, reporting permanent supportive housing referral options by client, reporting acceptance/denials by permanent supportive housing providers, and reporting eligible households whom become inactive

The Albany coordinated assessment system has been divided into two parts: the pilot stage and the implementation stage. Both stages include: Department of Social Services, the ESG Shelters, and CoC funded entities. Full implementation will included non-funded entities including but not limited to: City mission and State funded providers.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The following allocation parameters were utilized by the City of Albany in the process for making sub-awards for ESG funding: no more than 50 percent of the ESG funding less Administrative Costs and subsequently HMIS costs, were obligated for emergency shelter and/or outreach services. Of the remaining funds a minimum of 75 percent were obligated to services for homeless prevention. Of the remaining funds a maximum of 25 percent was obligated for rapid rehousing. The City worked closely with a committee of the Albany County Continuum of Care to outline the parameters above as well as to collaborate on a review process in order for funding recommendations to be made. Together the CoC and City enlisted knowledgeable and objective community representatives to review the applications received by the City. The reviews' recommendations were adopted by the committee on behalf of the CoC and presented to the City. Like-minded recommendations were made by the City and funding allocations aligned with the collaborative recommendations were made.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

N/A

5. Describe performance standards for evaluating ESG.

The performance standards for evaluating ESG are based on the intended purpose of the service type and the expected outcome of fulfilling that purpose. The City of Albany collaborates with the Albany County Continuum of Care to set and evaluate required performance standards per ESG activity. Emergency shelter services are intended to reduce the rates of homelessness with the expected outcome that a minimum of 30% of households exit to permanent housing destinations. Street outreach activities are intended to expand outreach and services to homeless persons and expected to provide services to at least 10% more households than were reached the previous year. Homelessness prevention services seek to reduce the number of homeless households that seek emergency shelter. This is evaluated by the expected outcomes that there will be a minimum 20% increase in diversions for homeless households within the City of Albany and that at least 80% of households served will maintain permanent housing for 90 days after discharge. Rapid Rehousing services are intended to reduce the length of homelessness with the outcome expected that at least 80% of households served will be placed in permanent housing within 60 days and at least 80% of households served will maintain permanent housing for 90 days after discharge. The Homeless Management Information System is intended to increase and maintain the data quality of the ESG programs within HMIS with the expectation that no more than 5% miss or null data is required for all required fields.

